

## Meeting 143 outcome – Cost Reduction Working Group Final Report

(Numbering in this table refers to the recommendation numbers in the CRWG's business efficiency review discussion paper)

<i>With respect to service delivery and performance</i>		
1	AFMA implements new business arrangements flowing from the Business Transformation Strategy as a high priority, with a focus on achieving and maintaining the efficiencies and savings flowing from the strategy while maintaining the standard of fisheries management.	Review implementation and savings for efficiency and effectiveness every six months from September 2008.
<i>With respect to administration and infrastructure investment</i>		
2	AFMA completes the integrated development of e-business initiatives, in particular e-licensing (including quota trading) e-logbooks, as a priority, creating an environment for the future integration of e-monitoring. The implementation of these initiatives will be based on a full analysis of their costs, benefits, opportunities and delivery options.	To be operational during 2008-09
3	AFMA market tests corporate services, other than finance and strategic human resources advice, and regularly participates in future benchmarking projects.	By December 2008
5	Noting AFMA has consolidated its publications and discontinued "Fishing Future", AFMA communicates primarily through electronic news bulletins on a regular basis, and through other mainstream industry magazines;	Implement immediately.
6	AFMA minimises its travel costs through greater use of teleconferencing, more opportunistic and strategic planning of meetings and targeted AFMA staff attendance at meetings and port discussions.	Implement immediately, with full effect by December 2008.
7	AFMA moves to fee for service for all licensing transactions following the implementation of e-licensing.	By 1 July 2009
8	AFMA, after elaborating its expectations, considers the feasibility of alternative approaches to observer coverage in association with stakeholders. These should include e-monitoring, external providers and greater focus on an industry-run observer program, having regard to the function's close links with e-business, higher levels of co-management and the maintenance of data standards.	Commence feasibility consideration in October 2008
<i>With respect to domestic compliance and simplified regulation</i>		
9	AFMA implements a centralised domestic compliance model to achieve greater consistency, effectiveness and efficiency in the program.	Implement by July 2009.
10	AFMA reviews the attribution of compliance costs between Government and industry as an input to the scheduled 2008 review of the CRIS.	By August 2008.
11	AFMA, in consultation with stakeholders, conducts a review of the current regulatory framework with a view to amending unnecessary, complicated and/or cost prohibitive management arrangements.	Commenced. Draft new rules for consultation with industry by December 2008.
<i>With respect to governance</i>		
13	AFMA holds six Board meetings in 2008, with this frequency to be reviewed when the Commission is established.	Implemented.

14	AFMA Board's Environment Committee continues to meet, and AFMA reviews the on-going need for the committee annually.	Implemented.
15	AFMA agrees that the Research Committee meet on an "as-needed" basis alongside the Board or ComFRAB process	Implemented.
16	AFMA agrees that direct contact between the MACs and the Board be on strategic issues and an "as needed" basis.	Implement immediately.
17	AFMA reviews the delegation of its powers and functions with a view to more fully delegating operational matters to the CEO and Executive. The CRGW Noted that AFMA has recently reviewed the delegation of its powers and functions..	First review of delegations by August 2008.
<b><i>With respect to co-management</i></b>		
12	AFMA, in association with stakeholders, develops operating standards and performance criteria for self-regulation and audit, and trial self-regulation in one or more ports and fisheries.	Commenced development as part of trials.
18	AFMA, through co-management trials with industry, investigates the feasibility of greater co-management, including delegation of AFMA functions to MACs and/or appropriately constituted industry organisations.	Commenced in GAB and Lakes Entrance. NPF expected to commence by January 2009.
23	AFMA continues to co-fund trials of co-management to achieve better development outcomes for industry.	Commenced. Funds committed until June 2011.
<b><i>With respect to MACs and related processes</i></b>		
19	AFMA will rationalise and improve MAC structures and processes with an objective of having no more than 6 MACs.	Complete by June 2009.
20	To that end, AFMA will consult with stakeholders on: (a) the definition of the functions of the MACs and the industry associations; (b) revising Fisheries Management Paper No.1 – Management Advisory Committees; (c) performance standards and expectations for industry associations and AFMA participation in the new advisory model; (d) realigned RAG structures to suit the new advisory arrangements.	Consult with stakeholders by December 2008. Consultation on realigned RAG structures (d) by March 2009.
21	Noting consultation on future RAG structures above: (a) AFMA will retain the current RAG structure until after the implementation of the new rationalised MAC structures (b) RAG Chairs to be independent, and that <i>Fisheries Administration Paper No. 12 – RAGs roles, responsibilities and relationship with MACs</i> to be amended accordingly.	July-December 2009
<b><i>With respect to the Research &amp; Development program</i></b>		
22	Noting the high cost of research, AFMA vigorously pursues the initiatives currently under development through the AFMA Research Committee, ComFRAB and FRDC's programme framework to develop more cost-effective research strategies based on catch-cost-risk considerations.	Complete consultation by October 2008. Implement in February 2009.
24	AFMA market tests its research administration.	In 2009. If retained, market test every two years.
<b><i>With respect to the implementation strategy for CRWG recommendations</i></b>		
25	AFMA establishes an evaluation and monitoring framework to provide	Monitoring and evaluation

<p>the basis for periodic (annual) review of AFMA's cost effectiveness, that incorporates:</p> <ul style="list-style-type: none"> <li>- monitoring of implementation of agreed recommendations</li> <li>- monitoring progress of the cost-savings mentioned in this report</li> <li>- an agreed set of baseline data covering key operations and service delivery</li> <li>- limit reference points (eg % changes) that would trigger further investigation of the changes.</li> </ul>	<p>framework established by October 2008.</p> <p>AFMA undertakes the first review by December 2009.</p>
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CRWG recommendation 4, that AFMA legal be consolidated, was completed in February 2008 as part of AFMA's restructure under its business transformation strategy. The first review of implementation of the agreed actions will be by December 2009, rather than by June 2009 (CRWG recommendation 26).